# CITY OF HOMESTEAD FIRST YEAR ANNUAL ACTION PLAN CDBG FUNDS 2013-2014



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# City of Homestead First Year Annual Action Plan - 2013-2014

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The CPMP First Annual Action Plan includes the <u>SF 424</u> and Narrative Responses to Action Plan questions that CDBG, HOME, HOPWA, and ESG grantees must respond to each year in order to be compliant with the Consolidated Planning Regulations. The Executive Summary narratives are optional.

# Narrative Responses

# (\$131/135AN)

### **Executive Summary**

The Executive Summary is required. Include the objectives and outcomes identified in the plan and an evaluation of past performance.

## **Program Year 1 Action Plan Executive Summary:**

The allocations for the first year Action Plan will be as follows:

Project	Category	Amount
Program Administration	Administration	\$149,557
Blakey Park Restrooms	Infrastructure	\$100,000
Mowry Drive Sidewalks/Curb and Gutter	Infrastructure	\$172,024
Housing Rehabilitation Program	Housing	\$150,000
YMCA Youth Obesity Program	Public Services	\$ 24,674
Start Off Smart, Inc. Violence Mitigation	Public Services	\$ 70,532
Fair Housing	Public Services	\$ 5,000
Miami Bridge At Risk Youth Facility Improvements	Public Facilities	\$ 76,000
Total		\$747,787

These projects will address each of the strategies outlined in the Consolidated Plan.

Strategy 1: Improve the Quality of life for Homestead's most vulnerable populations.

Strategy 2: Enhance public infrastructure throughout the City's low- to moderate-income neighborhoods.

Strategy 3: Disaster Mitigation

Strategy 4: Enhance and improve the housing of the low and moderate income persons and families within the City.

### **General Questions**

- 1. Describe the geographic areas of the jurisdiction (including areas of low income families and/or racial/minority concentration) in which assistance will be directed during the next year. Where appropriate, the jurisdiction should estimate the percentage of funds the jurisdiction plans to dedicate to target areas.
- 2. Describe the basis for allocating investments geographically within the jurisdiction (or within the EMSA for HOPWA) (91.215(a)(1)) during the next year and the rationale for assigning the priorities.
- 3. Describe actions that will take place during the next year to address obstacles to meeting underserved needs.
- 4. Identify the federal, state, and local resources expected to be made available to address the needs identified in the plan. Federal resources should include Section 8 funds made available to the jurisdiction, Low-Income Housing Tax Credits, and competitive McKinney-Vento Homeless Assistance Act funds expected to be available to address priority needs and specific objectives identified in the strategic plan.

# Program Year 1 Action Plan General Questions response:

### 1. Geographic areas

The City of Homestead intends to use CDBG funds to strengthen neighborhoods Citywide. While some parts of the City has greater concentrations of low-income and minority residents, the City has determined that there is need for CDBG funding throughout the City. A number of neighborhoods have a significant number of problems, as well as other basic infrastructure needs. In addition, City and non-profit facilities that serve LMI (low-moderate income) populations are located throughout the City. The majority of the City of Homestead is contained in low-moderate income census tracts. The chart below reflects LMI information based on the most current American Community Survey:

Low-Moderate Income Population by Census Tract and Block Group

		Low-Mod		
		Income		
	Block	(LMI)		Percentage
Tract	Group	Population	Population	LMI
107.04	2	1,492	1,539	96.9%
110.01	1	3,216	4,427	72.6%
110.01	2	3	3	100.0%
110.01	3	1,911	2,965	64.5%
110.07	1	1,043	2,363	44.1%
110.07	2	1,202	2,802	42.9%
110.08	1	613	2,026	30.3%_
110.08	2	280	1,520	18.4%
110.09	11_	492	2,061	23.9%
110.09	2	1,128	3,072	36.7%
111.01	1	2,599	3,096	83.9%
111.01	2	793	1,011	78.4%
111.01	3	2,076	3,736	55.6%
111.01	4	923	965	95.6%
111.02	2	283	1,339	21.1%
112.01	1	1,810	2,397	75.5%
112.01	2	1,061	1,292	82.1%
112.01	4	252	1,589	15.9%
112.02	1	510	2,638	19.3%
112.02	2	1,391	1,556	89.4%
112.02	3	1,955	2,452	79.7%
112.02	4	809	966	83.7%
113	11	1,130	1,883	60.0%
113	2	678	920	73.7%
113	3	537	595	90.3%
113	6	676	708	95.5%
114.01	1	360	1,060	34.0%
114.01	2	894	2,404	37.2%
114.01	3	2,295	3,847	59.7%
114.01	4	311	1,112	28.0%
114.01	5	1,342	4,946	27.1%
	City Total	34,065	62,290	54.7%

Source: 2007-2011 ACS

As this table illustrations, the majority of the city falls into the low-moderate income range. Maps illustrating the demographics of the area follow.

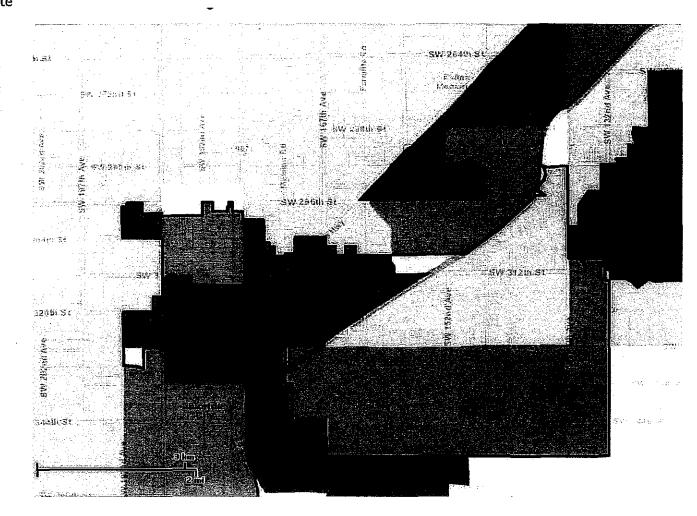
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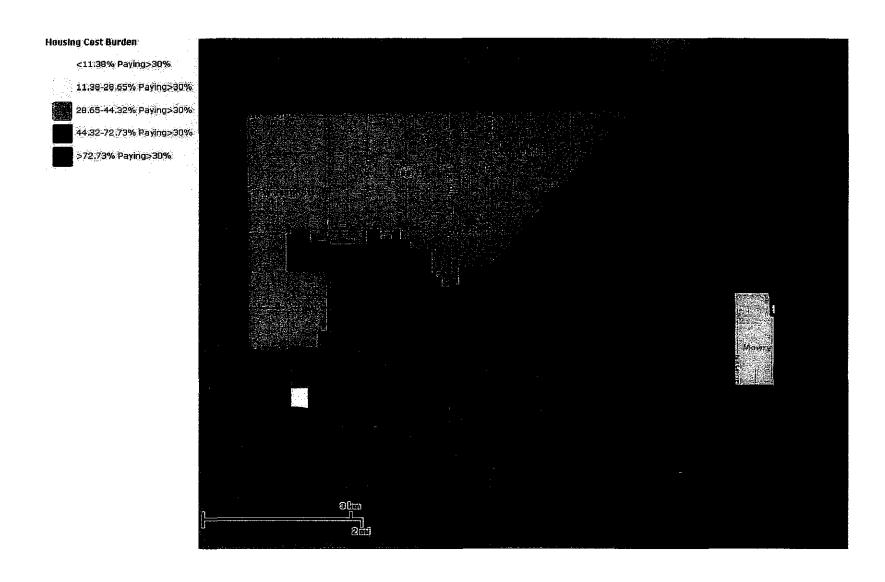
Location Map - City of Homestead

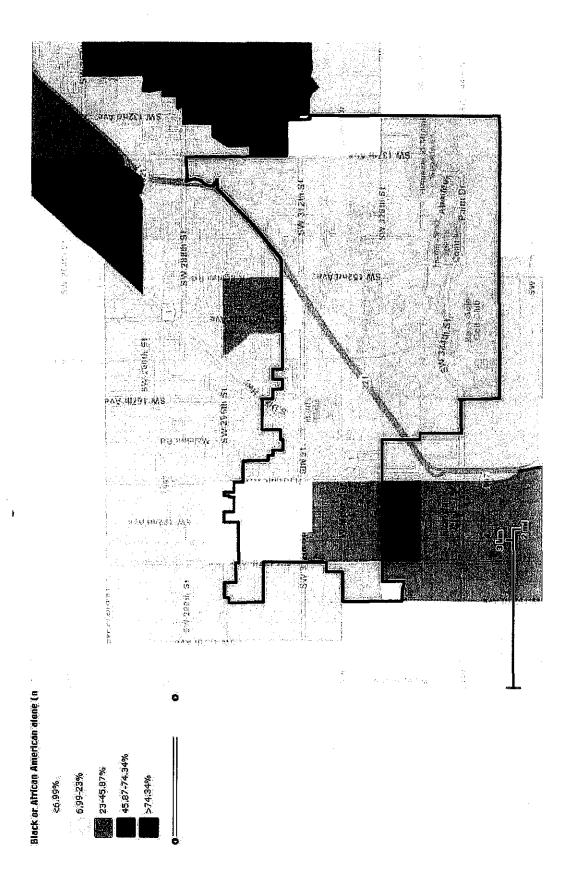
First Program Year Action Plan

### Areas Below Poverty Rate







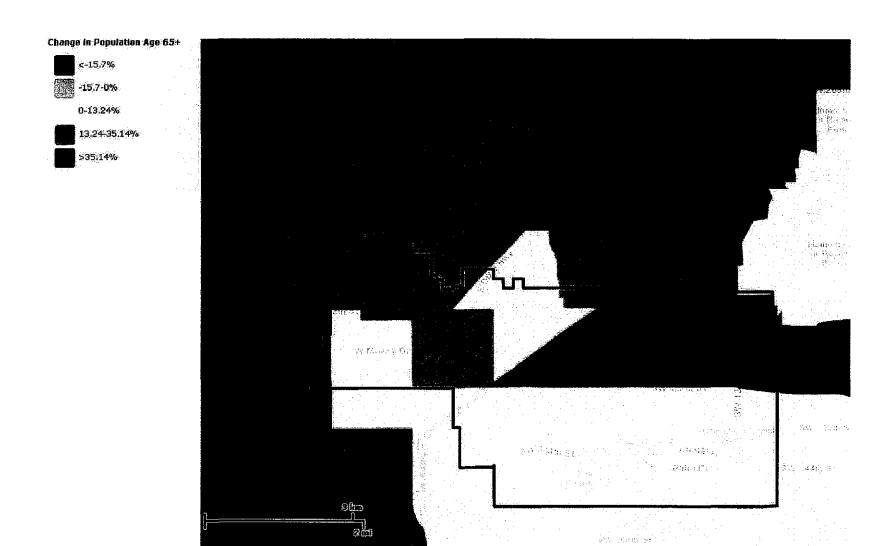


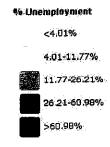
Persons of Hispanic Origin

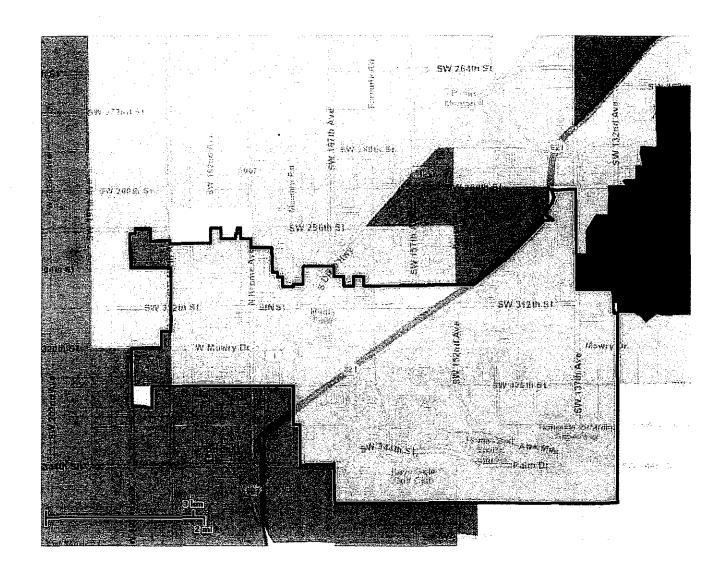
22,81-46,35%

7-22,81%

76.72-100%







### 2. Basis for Allocating Funds within the City

Funding within the City is based on the following factors:

### **Public Facilities and Services Funding**

- The current or future location of facilities that serve LMI residents and those residents presumed to be LMI (special needs populations such as the elderly, developmentally disabled, and persons living with HIV).
- The condition of these facilities and their current and future potential capacities.
- The operational efficiency of the organizations operating such facilities.
- The cost to renovate or build new facilities to continue providing services to low-moderate income clients.

### **Infrastructure Funding**

- The status of problematic conditions (i.e., sidewalks, lighting, parks, water, sewer) and the relative need to alleviate these conditions.
- · Determine the LMI population of the neighborhood.
- The estimated cost of the project and, if it exceeds available CDBG funds, if other funding sources are available.

### **Enhancement of Housing for the Low-Moderate Income Population**

- Ascertain the locations of current low-moderate population housing that is in need of updating, modernization to elevate and stabilize the quality of life.
- Define the need and types of current substandard housing projects that are in need of funding.
- Determine the LMI population of the neighborhood.
- The estimated cost of the project and, if it exceeds available CDBG funds, if other funding sources are available.
- The nature of the urgent need and the ability of CDBG funds to address the problem.

The City of Homestead has established a policy of allocation of funds that follow the percentages as defined in the following table.

### TARGET PERCENTS OF ALLOCATION

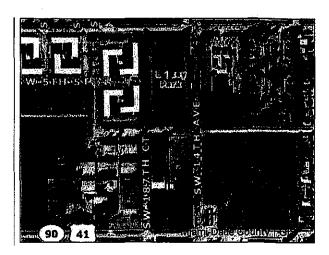
CATEGORY	PERCENT OF ALLOCATION		
Administration	20%		
Public Services	15%		
Housing	15% to 25%		
Public Facilities	10% to 30%		
Infrastructure	10% to 30%		

### 3. Actions to Correct Obstacles to Meeting Underserved Needs

The First Year Annual Action Plan addresses specific needs of the community as identified by the public during the community outreach. The projects have been previously identified in the Executive Summary of this document.

Administration (Program Administration) - Required to administer the programs

Blakey Park Restrooms (Infrastructure) – This park facility had previously been completed by the City, however no restrooms were provided. The park is located in a low to moderate income neighborhood and the community cannot fully utilize the park without restrooms. This project will make the park fully functional.



Mowry Drive Sidewalks/Curb and Gutter (Infrastructure) – This arterial is located in the Southwest Section of the City with a significant low to moderate income population. The sidewalks along with appropriate curb and gutters will enable the residents to safely walk to employment centers, shopping and other essential services. The project will correct traffic safety and runoff issues associated with this important pathway.

The project will extend from Krome Avenue to Redland Avenue, for approximately 10,600 linear feet.



Housing Rehabilitation Program (Housing) – This program is designed to assist low to moderate income households make necessary repairs that impact the safety, health and welfare of the residents. This program will consist of items such as the acquisition and installation of Hurricane Protection Window Shutters to offer protection in the event of tropical storms. Homestead has a history of significant Hurricane damage that has impacted the quality of life and the economic base of the community. Other items will include roof repair and other elements to improve substandard housing. This program will protect the existing housing stock.

YMCA Youth Obesity Program (Public Services) – This new program with the YMCA is directed toward low to moderate income children with obesity problems. The incidence of obesity, especially in the Black and Hispanic communities, is very high and generates long-term health issues. The program will function to address the causes of obesity and methods to reduce the incidence.

Start Off Smart Family Violence Mitigation (Public Services) – This program is directed toward the identification and correction of domestic violence in families in the low to moderate income households of the community. The program will add counselors who are trained in the process of addressing violence in the home.

Fair Housing (Public Services) – This program is directed toward addressing the correction of Impediments to Fair Housing Opportunities through education and distribution if materials.

Miami Bridge At Risk Youth Facility Improvements (Public Facilities) – The plan of this agency is to complete five specific projects that will aid the provision of services of youth who are victims of abuse and violence. The improvements are necessary to functionally operate the facility to offer the services to this targeted group. The improvements include:

- Fire Safety Alarms (current systems do not have this component)
- Hurricane Impact Windows (to protect against tropical storms)
- Air Conditioner Replacement (existing system is failing and energy inefficient)
- Sprinkler Systems (to make outdoor treatment and recreation areas usable)

### 4. Identify outside resources used in this process

The City of Homestead does not receive HOME funding to address housing needs. Section 8 funds are administered through the Homestead Housing Authority and address some of the needs in the community. The most active method available to the City is cooperating with Miami-Dade County regarding these services.

### **Managing the Process**

- 1. Identify the lead agency, entity, and agencies responsible for administering programs covered by the consolidated plan.
- Identify the significant aspects of the process by which the plan was developed, and the agencies, groups, organizations, and others who participated in the process.
- 3. Describe actions that will take place during the next year to enhance coordination between public and private housing, health, and social service agencies.

# Program Year 1 Action Plan Managing the Process response:

#### **Lead Agency**

The lead agency responsible for the development of the plan and the administration of the program is the City of Homestead. The City will utilize in-house personnel and will also outsource certain functions of the CDBG program, as needed.

#### 2. Process

The Homestead Consolidated Plan Team consisted of City of Homestead staff in conjunction with its professional consultant. The Team developed this plan. Consultation with a variety of public and private agencies that serve the low-moderate income population in the City as well as outreach to citizen advisory groups, non-profit and community development corporations was undertaken throughout the process. Meetings were held with city officials and departments to gather input.

#### 3. Consultation

A number of community agencies were consulted during the development of this Consolidated Plan. Meetings were either held with those agencies and individuals or specific invitations were sent directly to them regarding the process and the public meetings.

### **Citizen Participation**

- 1. Provide a summary of the citizen participation process.
- 2. Provide a summary of citizen comments or views on the plan.
- 3. Provide a summary of efforts made to broaden public participation in the development of the consolidated plan, including outreach to minorities and non-English speaking persons, as well as persons with disabilities.
- 4. Provide a written explanation of comments not accepted and the reasons why these comments were not accepted.

# Program Year 1 Action Plan Citizen Participation response:

### 1. Citizen Participation Process

The City of Homestead strives to maintain an open dialogue with citizens in regards to the CDBG program. Citizen needs are gauged by the comments received by the City. As such, the City held two public hearings to solicit input from interested parties. Over 140 agencies and representatives of the Homestead community were invited to the meetings via phone calls, emails, faxes or newspaper advertisements. In addition, the same invitation was sent to the City list of Home Owners Associations. The City also advertised the meetings on the City Website and in local newspapers. All meetings were advertised in The Miami Herald and were held in locations where proper accommodations for persons with disabilities are provided.

Meetings were held with City Councilpersons and interested community leaders who could not make the advertised public meeting. Consultation with City Departments was also completed.

The first Public Meeting was held on April 29, 2013, at the Phichol E. Williams Community Center, 951 SW 4 Street, Homestead, Florida. During this meeting, representatives from the Community attended and they included residents, homeowners, local agencies, City Advisory Committee members, City Staff and the City consultants. A total of 12 non-profit organizations, ranging from churches and service groups to South Dade Weed and Seed, and residents attended the meeting.

<sup>\*</sup>Please note that Citizen Comments and Responses may be included as additional files within the CPMP Tool

A second meeting was held on May 23, 2013 in the evening at the William F. Dickenson Community Center, located at 1601 Krome Avenue, Homestead, Florida. 15 members of the public attended and spoke, most of who represented local non-profits. All comments received from the public were relevant and accepted.

After these public meetings for community input the City Council held two Public Hearings regarding this Consolidated Plan. The First meeting was held at the William F. Dickenson Community Center on June 19, 2013 at a Council Meeting. The City then provided a thirty-day comment period for citizen review prior to final submission to HUD and considered any comments received in writing or orally.

The City published a summary of the proposed Consolidated Plan (draft) in the Miami Herald on and in the South Dade Newsleader. The City also made copies of the Plan of this draft available at City Hall and through the City website.

The second Public Hearing was head by the City and the Council on July 31, 2013 and the purpose of this meeting was to adopt the Plan prior to submission to HUD. A summary of any comments received are attached to the final submission of the Consolidated Plan.

#### **Jurisdiction Consultation**

The City of Homestead, throughout this process, has had numerous consultations with the Miami-Dade Housing Agency, the Homestead Housing Authority, the Miami-Dade Homeless Trust, Miami-Dade Health Department, the Miami-Dade Office of Public Housing and Community Development, the HUD Miami field office, and numerous social service agencies and community-based groups to ensure appropriate and sufficient stakeholder input, as well as collection of important and necessary data and reports.

### 2. Summary of comments

During the first public meeting various comments were expressed by the attendees at the meetings. A summary of those comments/views are:

- Housing needs are not being met
  - The Southwest are has not had the housing loss replaced since Hurricane Andrew (1992)
  - o There needs to be safe housing for everyone
  - o Infill housing is the highest priority
  - Housing for the elderly needs to be a priority
  - Existing housing needs to rehabilitated
- Economic Development Issues need to be addressed
  - Need to leverage funds to do larger projects
  - Needs to rehab the old Homestead Hospital
  - Need job training and job assistance to assist the low-moderate income (LMI) population
  - o Institute small business assistance program

- Public Service Issues that need to be addressed
  - Child and youth services need to be centralized and expanded for the LMI population
  - o A high priority needs to be crime prevention and awareness
  - Educate the public and youths regarding safety and community involvement
- Capital Improvement Issues
  - The southwest area needs sidewalks and improved streets
  - o Fix drainage problems in the south and north west areas
  - Upgrade the water and sewer service in the south and north west areas
  - o Upgrade/install lighting in the south and north west areas
  - The Williams Community Center needs to be rehabbed, expanded and improved in order to continue servicing the LMI

The second public meeting was held May 23, 2013. The summary of the meeting includes;

### Housing

- Counseling required for retention in order to get some services that are paid (ie. Lawyers) but are needed to be available free.
- Education of people of options available for items such as down payment assistance
- Migrant Housing does not come from this funding source, but services to this population is possible
- NSP is not included in the Con Plan
- Allocate some money for housing

### **Public Services**

- · Need subsidized child care
- Need summer camps
- Need after school care
- Programs for at-risk children
- Early Learning Coalition cut back from 12 years old to 6 years old
- Kids stay home alone if they cannot get a scholarship to a program which contributes to gangs, drugs and pregnancies
- After School programs currently get funds from Children's Trust and State Cultural programs
- Establish a sliding fee scale

### Economic Development

- Need money for monitoring and compliance
- Need job training and placement service
- Youth training
- Establish Small Business Association
- Need transportation to job sites
- Small Business incubator is too small

### Section 3

- Sometimes only certain people are hired although they are available for work, only one group getting benefits
- · Need monitoring to enforce the laws

#### Homeless

- Work with Homeless Trust to fund programs for people in Homestead
- Not enough monitoring compliance
- Need more communication
- Need counseling and communication
- Need basic services (Showers, food, clothing, emergency aid)

#### **Public Facilities**

Expand Dickinson Center to host more events

### 3. Broadening participation

In addition to the above steps, the City had adopted a new Citizens Participation Plan (CPP) that encourages the continuation and expansion of the outreach process. This new CPP was adopted by the City on April 17, 2013. This document will allow the City to broaden its reach to all citizens in the City. The abilities of staff to communicate in the languages that are germane to the South Florida community do not pose a problem as many staff and concerned citizens are able to assist in the communications of the City's Programs.

### 4. Comments not accepted

There are no comments from the public that were not accepted and incorporated into this Plan.

### **Institutional Structure**

1. Describe actions that will take place during the next year to develop institutional structure.

# **Program Year 1 Action Plan Institutional Structure** response:

The City of Homestead will work with non-profit groups, providing technical assistance to enable the agencies to submit quality applications for funding of public services and public facilities. This assistance will include making the application process easier and educating the agencies on how to prepare an application that underscores the benefits that the community will receive from the efforts.

### **Monitoring**

1. Describe actions that will take place during the next year to monitor its housing and community development projects and ensure long-term compliance with program requirements and comprehensive planning requirements.

### **Program Year 1 Action Plan Monitoring response:**

### 1. Monitoring actions

Each sub-recipient will be required to provide accounting of the expenditures of the funds received and the services provided on an annual basis. The City of Homestead will document that the funds were spent as defined in the agreement for funding and that the targets had been achieved. Other specific processes are:

Programmatic: The City will review each project to determine program compliance. Funded activities must meet a number of tests. First, do the activities meet a national objective and are they an eligible activity? The second level of compliance is related to the various Federal laws and regulations governing the use of CDBG funds. The City will incorporate these requirements into contracts with vendors and other participating parties. In addition, the City will develop policies and procedures related to the administration of these programs.

Subrecipients will also be required to maintain records to document eligibility.

Administrative: The other foundation of monitoring CDBG projects relies on the current best practices employed by the City.

- Contracts: All contracts for CDBG expenditures will be reviewed and executed by the City Manager or designee.
- Invoicing: All invoices will be approved by appropriate City and professional staff.
- Accounting: Project expenditures will be tracked by the City's Finance Department according to established accounting procedures. Grant programs will, periodically, be subject to independent audits.
- Compliance Auditing: All subrecipients will be subject to a compliance audits to insure that all conditions of the grant are met. This compliance audit, conducted by City staff or their representative, will focus on proper allocation of funds, verification of service levels and attainment of goals. Additionally, the subrecipients will be subject to unannounced visits during the program time frame to verify compliance.

### Lead-based Paint

 Describe the actions that will take place during the next year to evaluate and reduce the number of housing units containing lead-based paint hazards in order to increase the inventory of lead-safe housing available to extremely low-income, low-income, and moderate-income families, and how the plan for the reduction of lead-based hazards is related to the extent of lead poisoning and hazards.

# Program Year 1 Action Plan Lead-based Paint response:

### 1. Actions to reduce Lead-based paint hazards

The City of Homestead will continue to depend on the County's Health Department to address this issue. In essence, the local health officials have promoted education and awareness, increased surveillance and screening, and encouraged remediation and removal of lead hazards. In addition, Miami-Dade Public Housing and Community Development Department has completed lead based paint testing for all pre-1978 public housing units.

### **Specific Housing Objectives**

\*Please also refer to the Housing Needs Table in the Needs.xls workbook.

- 1. Describe the priorities and specific objectives the jurisdiction hopes to achieve during the next year.
- Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

# Program Year 1 Action Plan Specific Objectives response:

### 1. Objectives for next year

The City of Homestead does not receive HOME funding and has not addressed specific housing issues in the past. The City has identified a particular need for protection of homes in the event of natural disasters. The area has been ravaged in the past due to significant hurricane events and the community is concerned about repeat severe conditions. The funds to be spent for housing will be directed toward improving the conditions for low to moderate income households and provide hurricane protection.

This process will be the initiation of housing rehabilitation efforts in the City designed to protect, improve and retain existing housing stock.

#### 2. Outside funding sources

The City of Homestead does not receive HOME funding to address housing needs. Section 8 funds are administered through the Homestead Housing Authority and address some of the needs in the community. The most active method available to the City is cooperating with Miami-Dade County regarding these services.

### **Needs of Public Housing**

- 1. Describe the manner in which the plan of the jurisdiction will help address the needs of public housing and activities it will undertake during the next year to encourage public housing residents to become more involved in management and participate in homeownership.
- 2. If the public housing agency is designated as "troubled" by HUD or otherwise is performing poorly, the jurisdiction shall describe the manner in which it will provide financial or other assistance in improving its operations to remove such designation during the next year.

# Program Year 1 Action Plan Public Housing Strategy response:

### 1. Public Housing Strategy

The Homestead Housing Authority (HHA) has initiated construction of another 56 units that are expected to be ready in 2013. In addition, HHA has begun to remodel the existing units with painting, roofs and window and door replacement. Other improvements desired include roadways and security. Future plans also may include the acquisition and remodeling of 272 homes located adjacent to Homestead Air Force Base to meet demand.

Other strategic initiatives considered are:

- Expanding Veterans Assistance program
- Expanding Section 8 by requesting that HUD remove the cap on the number of vouchers
- Elderly Housing potentially in Leisure City (outside of Homestead)

### 2. Is the agency troubled?

The agency is not troubled and is in good standing with HUD.

### **Barriers to Affordable Housing**

1. Describe the actions that will take place during the next year to remove barriers to affordable housing.

# Program Year 1 Action Plan Barriers to Affordable Housing response:

#### 1. Actions to remove barriers to Affordable Housing

Existing Land Development Codes, Zoning Ordinances and other provisions will be reviewed to address the impact on Affordable Housing.

### **HOME/ American Dream Down payment Initiative (ADDI)**

- 1. Describe other forms of investment not described in § 92.205(b).
- 2. If the participating jurisdiction (PJ) will use HOME or ADDI funds for homebuyers, it must state the guidelines for resale or recapture, as required in § 92.254 of the HOME rule.
- 3. If the PJ will use HOME funds to refinance existing debt secured by multifamily housing that is that is being rehabilitated with HOME funds, it must state its refinancing guidelines required under § 92.206(b). The guidelines shall describe the conditions under which the PJ will refinance existing debt. At a minimum these guidelines must:

- a. Demonstrate that rehabilitation is the primary eligible activity and ensure that this requirement is met by establishing a minimum level of rehabilitation per unit or a required ratio between rehabilitation and refinancing.
- b. Require a review of management practices to demonstrate that disinvestments in the property has not occurred; that the long-term needs of the project can be met; and that the feasibility of serving the targeted population over an extended affordability period can be demonstrated.
- c. State whether the new investment is being made to maintain current affordable units, create additional affordable units, or both.
- d. Specify the required period of affordability, whether it is the minimum 15 years or longer.
- e. Specify whether the investment of HOME funds may be jurisdiction-wide or limited to a specific geographic area, such as a neighborhood identified in a neighborhood revitalization strategy under 24 CFR 91.215(e)(2) or a Federally designated Empowerment Zone or Enterprise Community.
- f. State that HOME funds cannot be used to refinance multifamily loans made or insured by any federal program, including CDBG.
- 4. If the PJ is going to receive American Dream Down payment Initiative (ADDI) funds, please complete the following narratives:
  - a. Describe the planned use of the ADDI funds.
  - b. Describe the PJ's plan for conducting targeted outreach to residents and tenants of public housing and manufactured housing and to other families assisted by public housing agencies, for the purposes of ensuring that the ADDI funds are used to provide down payment assistance for such residents, tenants, and families.
  - c. Describe the actions to be taken to ensure the suitability of families receiving ADDI funds to undertake and maintain homeownership, such as provision of housing counseling to homebuyers.

# Program Year 1 Action Plan HOME/ADDI response:

The City of Homestead does not receive HOME or ADDI funds.

### **Specific Homeless Prevention Elements**

\*Please also refer to the Homeless Needs Table in the Needs.xls workbook.

- Sources of Funds—Identify the private and public resources that the jurisdiction expects to receive during the next year to address homeless needs and to prevent homelessness. These include the McKinney-Vento Homeless Assistance Act programs, other special federal, state and local and private funds targeted to homeless individuals and families with children, especially the chronically homeless, the HUD formula programs, and any publicly-owned land or property. Please describe, briefly, the jurisdiction's plan for the investment and use of funds directed toward homelessness.
- Homelessness—In a narrative, describe how the action plan will address the specific objectives of the Strategic Plan and, ultimately, the priority needs identified. Please also identify potential obstacles to completing these action steps.
- Chronic homelessness—The jurisdiction must describe the specific planned action steps it will take over the next year aimed at eliminating chronic homelessness by 2012. Again, please identify barriers to achieving this.
- 4. Homelessness Prevention—The jurisdiction must describe its planned action steps over the next year to address the individual and families with children at imminent risk of becoming homeless.
- 5. Discharge Coordination Policy—Explain planned activities to implement a cohesive, community-wide Discharge Coordination Policy, and how, in the coming year, the community will move toward such a policy.

# **Program Year 1 Action Plan Special Needs response:**

Homelessness in Miami-Dade County is addressed through the Homeless Trust, which receives funding to address this issue county-wide. The City of Homestead supports the efforts of the Homeless Trust.

### **Emergency Shelter Grants (ESG)**

(States only) Describe the process for awarding grants to State recipients, and a description of how the allocation will be made available to units of local government.

# Program Year 1 Action Plan ESG response:

Not Applicable

# COMMUNITY DEVELOPMENT

### **Community Development**

\*Please also refer to the Community Development Table in the Needs.xls workbook.

- Identify the jurisdiction's priority non-housing community development needs eligible for assistance by CDBG eligibility category specified in the Community Development Needs Table (formerly Table 2B), public facilities, public improvements, public services and economic development.
- 2. Identify specific long-term and short-term community development objectives (including economic development activities that create jobs), developed in accordance with the statutory goals described in section 24 CFR 91.1 and the primary objective of the CDBG program to provide decent housing and a suitable living environment and expand economic opportunities, principally for low- and moderate-income persons.

\*Note: Each specific objective developed to address a priority need, must be identified by number and contain proposed accomplishments, the time period (i.e., one, two, three, or more years), and annual program year numeric goals the jurisdiction hopes to achieve in quantitative terms, or in other measurable terms as identified and defined by the jurisdiction.

# Program Year 1 Action Plan Community Development response:

### 1. The jurisdiction's priority non-housing needs

The priorities for non-housing assistance falls into the following categories:

### Public facilities:

- Addition of improvements to enable agencies to serve their clientele through shelter, food services, safety, education and improve the quality of life.
- Non-profits that are able to expand their services through the completion of the improvements.

#### Infrastructure:

- Improvements required for streets, sidewalks, utilities, lighting and drainage for segments of the City.
- Particular needs exist in the Southwest and Northwest sections of the City.

### Public Services:

- Youth and Child services
  - Head Start
  - After School Care
  - o Crime Prevention
- Senior Services
  - Health Monitoring
  - Social services
- Economic Development:
  - Job Training
  - Placement services
  - o Small Business Assistance

### 2. Long-term and short-term objectives

Objectives are to be focused on improving the capacity of non-profit groups to address the needs of the community. This can be accomplished through the improvement of the public facilities that enable the agency to provide the required services as well as to initiate programs that actually provide the services.

The plan developed by the City is to begin the process in March prior to each Program Year. Staff will organize and facilitate (along with the CDBG Consultant) workshops and training sessions for community organizations that may be applicable for CDBG funding. Staff will be responsible to train the community agencies in the application process including the funding cycles and the types of programs that may be funded. It is expected that Council will receive the applications and ranking by staff for discussions at the June meeting. Final adoption of the Annual Action Plan with the funding allotments will be at the July Council meeting. More effort will be put into making contact with all community agencies that may apply for funding.

All applicants will be notified of the ranking by staff and the information presented to Council prior to the scheduled meeting date. These agencies will then be able to address Council regarding the final selection of the programs for funding.

The intent of the City's CDBG program is to address the needs of the community through funding of programs that serve the variety of target populations in the City. A general policy of the City is to avoid repeated funding of the same programs. Community organizations that offer new programs, targeting an additional or new audience are encouraged, even if they have received funding in previous years.

### **Antipoverty Strategy**

1. Describe the actions that will take place during the next year to reduce the number of poverty level families.

# Program Year 1 Action Plan Antipoverty Strategy response:

### 1. Reduction of poverty level families

The City of Homestead will continue to provide support and assistance to those organizations that seek to reduce poverty. In particular, the City will continue to work with the Miami-Dade County Continuum of Care.

Homestead's community development strategy will assist in the alleviation of poverty by improving low to moderate income neighborhoods and providing enhanced access to social service agencies.

The City has initiated Public Service and Public Facilities funding for non-profits that serve the low to moderate income population. The City has also committed to providing a minimal amount of funding each year.

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### Non-homeless Special Needs (91.220 (c) and (e))

\*Please also refer to the Non-homeless Special Needs Table in the Needs.xls workbook.

- 1. Describe the priorities and specific objectives the jurisdiction hopes to achieve for the period covered by the Action Plan.
- 2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

# Program Year 1 Action Plan Specific Objectives response:

### 1. Priorities and objectives

Due to the limited amount of funding, the City of Homestead must set priorities based on this funding level. The needs in the community are significant and the funds available cannot be spread throughout the community to meet all of these needs. Priorities will follow the following levels for public services:

- Children
- · Job training and placement
- Elderly services

#### 2. Resources to be available

The limited funding will be directed toward serving the Homestead community that most needs the assistance. The City of Homestead will work with Miami-Dade County and the other organizations to insure that this cooperation enables the population to be served.

### **Housing Opportunities for People with AIDS**

\*Please also refer to the HOPWA Table in the Needs.xls workbook.

- 1. Provide a Brief description of the organization, the area of service, the name of the program contacts, and a broad overview of the range/ type of housing activities to be done during the next year.
- Report on the actions taken during the year that addressed the special needs of persons who are not homeless but require supportive housing, and assistance for persons who are homeless.
- 3. Evaluate the progress in meeting its specific objective of providing affordable housing, including a comparison of actual outputs and outcomes to proposed goals and progress made on the other planned actions indicated in the strategic and action plans. The evaluation can address any related program adjustments or future plans.

- 4. Report on annual HOPWA output goals for the number of households assisted during the year in: (1) short-term rent, mortgage and utility payments to avoid homelessness; (2) rental assistance programs; and (3) in housing facilities, such as community residences and SRO dwellings, where funds are used to develop and/or operate these facilities. Include any assessment of client outcomes for achieving housing stability, reduced risks of homelessness and improved access to care.
- 5. Report on the use of committed leveraging from other public and private resources that helped to address needs identified in the plan.
- 6. Provide an analysis of the extent to which HOPWA funds were distributed among different categories of housing needs consistent with the geographic distribution plans identified in its approved Consolidated Plan.
- 7. Describe any barriers (including non-regulatory) encountered, actions in response to barriers, and recommendations for program improvement.
- 8. Please describe the expected trends facing the community in meeting the needs of persons living with HIV/AIDS and provide additional information regarding the administration of services to people with HIV/AIDS.
- 9. Please note any evaluations, studies or other assessments that will be conducted on the local HOPWA program during the next year.

### Program Year 1 Action Plan HOPWA response:

The City of Homestead is not a recipient of HOPWA funding. This jurisdiction is with the City of Miami. The City of Homestead supports the efforts by the City of Miami.

### Specific HOPWA Objectives

Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by the Action Plan.

# Program Year 1 Specific HOPWA Objectives response:

The City of Homestead is not a recipient of HOPWA funding. This jurisdiction is with the City of Miami. The City of Homestead supports the efforts by the City of Miami.

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Include any Action Plan information that was not covered by a narrative in any other section.