

City of Homestead



FY 2012-2013 Consolidated Annual Performance and Evaluation Report (CAPER)

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FY 2012-2013 Consolidated Annual Performance and Evaluation Report (CAPER)

Executive Summary

The City of Homestead has concluded its fifth year as an entitlement community as of September 30, 2013 and the final year of the first Consolidated Plan. Every year the City of Homestead is required to submit a report on CDBG expenditures and progress, which is the Consolidated Annual Performance and Evaluation Report (CAPER). Because Homestead only receives annual allocations of Community Development Block Grant (CDBG) funds, the CAPER is largely limited to that program. As in previous years, the CAPER follows a prescribed format suggested by the U.S. Department of Housing and Urban Development (HUD) that helps to facilitate the review process and to include specific regulatory language.

Not all of HUD's reporting format requirements necessarily apply to Homestead, but are included for consistency. The City does not receive, and therefore cannot report on, direct allocations of certain HUD programs such as HOME, American Dream Downpayment Initiative (ADDI), Emergency Shelter Grant (ESG), Section 8 Housing Vouchers, or Housing Opportunities for People with AIDS (HOPWA). Miami-Dade County does receive funding through these programs and may offer assistance to Homestead residents. The City also does not receive State Housing Initiative Partnership (SHIP) funds.

There are a number of other programs funded through CDBG that provide substantial benefit to the City, and while they are not required to be reported as part of the CAPER, they are important to Homestead's housing and community development goals. As such, the CAPER incorporates a summary of these additional programs in order to provide a more comprehensive picture of HUD funding in Homestead. All of the targeted programs use funds for eligible CDBG activities, and therefore complement entitlement activities. The additional programs underway in Homestead are the Neighborhood Stabilization Program (NSP), Community Development Block Grant-Recovery (CDBG-R), and Community Development Block Grant Disaster Recovery Initiative (CDBG-DRI). The City did not receive NSP 3 funding.

CDBG Entitlement Program

Under the entitlement program during FY 2012-2013, the City completed seven public service activities. These activities provided benefit to over 3,000 low income residents of the City of Homestead. They are summarized below:

Summary of Beneficiaries for 2012-2013 CDBG Activities

Activity	Type of Activity	Area of Benefit	Low-Income Beneficiaries	Total Beneficiaries	Percentage of Low Income Beneficiaries
Bridge to Hope	Public Service	City-Wide	2,156	2,156	100%
Coalition of Farmworkers	Public Service	City-Wide	186	186	100%
en Familia	Public Service	City-Wide	54	54	100%
Greater William Freewill	Public Service	City-Wide	18	18	100%
LeJardin Uniforms	Public Service	City-Wide	535	535	100%
Miami Youth for Christ	Public Service	City-Wide	63	63	100%
YMCA Swim Program	Public Service	City-Wide	17	17	100%
TOTAL			3,029	3,029	

A summary of expenditures for 2012-2013 is as follows:

Summary of FY 2012-2013 CDBG Expenditures

Activity	Amount
Bridge to Hope	\$6,000.00
Coalition of Farmworkers	\$16,937.16
en Familia	\$10,740.00
Greater William Freewill	\$5,910.00
LeJardin Uniforms	\$42,206.00
Miami Youth for Christ	\$5,391.23
YMCA Swim Program	\$14,608.02
Fair Housing	\$2,505.10
New Hope CORPS	\$524.60
Homestead Soup Kitchen	\$155.60
Administration, Legal, and Planning (New Con Plan)	\$144,704.56
TOTAL	\$249,682.27

In addition to these activities, the City is moving forward with the Inflow and Infiltration Sewer Project, the Homestead Soup Kitchen, New HOPE Corps, YMCA Daycare HVAC,

Pump Station 1, and the newly programmed activities for the new Consolidated Plan beginning in FY 2013-2014 and from the FY 2013 Amendment.

As an overview of CDBG Entitlement funding for the Five-Year Plan that ended in September of 2013, the following chart outlines the total funding provided and all funded projects since the beginning of 2008 (activities added through the amendment process are described in a separate chart):

**Community Development Block Grant (CDBG) Program
Inception (FY 2008-2009) to Present (2012-2013)**

Activity	National Objective	Activity Number	Funding				
			2012	2011	2010	2009	2008
Wittkop Park*	LMI Benefit	03F			\$507,925	\$512,781	\$600,000
Wittkop Park Design*	LMI Benefit	03F			\$0	\$100,000	\$0
Dickenson Comm Cntr Fence*	LMI Benefit	03F			\$100,000	\$0	\$0
Dickenson Comm Cntr Pump Station	LMI Benefit	03J	\$100,000				
New HOPE Corps	LMI Benefit	03P	\$71,380				
YMCA Daycare at Harris Field	LMI Benefit	03M	\$100,000				
GALATA, Inc.*	LMI Benefit	03A			\$10,000	\$25,125	\$0
South Dade Weed and Seed, Inc.*	LMI Benefit	03D			\$0	\$14,875	\$10,250
Association for Retarded Citizens*	LMI Benefit	03B			\$0	\$0	\$5,780
American Red Cross	LMI Benefit	05		\$15,000	\$0	\$0	\$9,000
enFAMILIA, Inc.*	LMI Benefit	03P			\$11,000	\$0	\$10,970
LeJardin Day Care*	LMI Benefit	03A			\$79,000	\$0	\$0
Homestead Soup Kitchen	LMI Benefit	03A		\$100,000			
Infiltration and Inflow Reduction Project	LMI Benefit	03J		\$463,560			
Fair Housing Public Service	LMI Benefit	21D	\$5,000				
Pump Station #1	LMI Benefit	03J	\$322,278				
Administrative Costs	NA	21A	\$149,665	\$144,640	\$155,397	\$143,294	\$145,545
TOTAL			\$748,323	\$723,200	\$863,322	\$796,075	\$781,545

The CDBG funds summarized above reflect an annual entitlement to the City. As indicated by the total amount of CDBG received, the City's allocation was significantly reduced in Fiscal Year 2011-2012 after receiving an increase in 2010-2011. There was a slight increase for FY 2012-2013, but it has never again reached the level of FY 2010-2011.

The City of Homestead amended the CDBG program in 2013 to fund additional public services and additional public facilities projects. The public services were budgeted under the 15 percent limit of the annual allocation as required by CDBG regulations. The following is a summary of the budget amendment:

FY 2013 Amendment

Fiscal Year 2012-2013		Fiscal Year 2012-2013	
Activities to be Reduced	Amount	Public Services Activities to be Added	Amount
Pump Station Number 1	-\$101,792.41	Bridge to Hope (Family Support)	\$6,000.00
		Coalition of Farm Workers (Adult Ed)	\$16,937.16
		enFamilia (Youth Ed)	\$10,740.00
		Greater William Chapel Freewill	\$5,910.00
		LeJardin (Uniforms)	\$42,206.00
		Miami Youth for Christ (Youth Programs)	\$5,391.23
		YMCA (Swim Program)	\$14,608.02
TOTAL	-\$101,792.41		\$101,792.41
Previous Fiscal Year Funding		Previous Fiscal Year Funding	
Activities to be Reduced	Amount	Public Facilities Activities to be Added	Amount
Administration	-\$125,785.41	Pump Station Number 1 (New)	\$101,792.41
Wittkop Park	-\$82,809.00	New Hope (Renovations)	\$65,964.00
Wittkop Park Design	-\$67,698.00	Sunrise Community (Renovations)	\$39,500.00
Dickenson Fence	-\$67,282.00	YMCA (Drainage)	\$45,000.00
enFamilia	-\$17,970.00	Start of Smart (SOS) (Renovations)	\$30,000.00
		LeJardin (Playground)	\$79,288.00
TOTAL	-\$361,544.41		\$361,544.41

All funding for 2013 Public Services was taken from Pump Station 1, which is a 2013 activity. All 2013 Public Services were within the statutory cap, funded new public service activities, and were completed by September 30, 2013. There are no open 2013 Public Services activities. Please note that although budgeted for \$5,000, the Fair Housing activity only spent \$2,505.10, so the balance of \$2,494.90 will be

reprogrammed. The full details of the amendment are explained in the narrative of the CAPER.

CDBG-R – Washington Avenue Improvements

In addition to the regular CDBG allocation, the City also received CDBG-R funds, which were provided as part of Federal stimulus funding. The CDBG portion of the project is completed but has not yet been closed out administratively due to contractor disputes.

Community Development Block Grant Recovery Program (CDBG-R)*

Activity	National Objective	Activity Number	Funding
Administration	NA	NA	\$21,227
Washington Ave Streetscape	LMI	03K	\$191,047
TOTAL			\$212,274

*CDBG-R is a non-recurring grant and was allocated for one year only.

The closeout report for this project has been submitted. However, as of the end of the Fiscal Year, it remained open, and so a synopsis of the grant follows:

The National Objective for this project is “L/M Income Area Benefit” and encompasses the census tract and block group 11100.5, which is 80.6 percent LMI. Activity beneficiaries may also include LMI residents of block groups in the surrounding area, which are 78.7 percent LMI including the project block group.

Only those block groups within reasonable walking distance, within the incorporated limits of the City, and not interrupted by geographic boundaries (such as the Florida Turnpike to the east) have been identified as receiving potential benefit outside of the immediate project area. The activity number is “03K: Street Improvements,” and 90 percent of the funds will be directed to the project and will therefore benefit LMI residents.

A description of the census tracts and block groups that will derive benefit from the project is summarized below:

CDBG-R Washington Avenue Improvements Beneficiaries

Census Tract	Block Group	LMI Population	Total Population	LMI Percent
11100	Project Area - BG 5	2735	3394	80.6%
11100	4	2344	3031	77.3%
11202	2	3920	5261	74.5%
11300	1	833	996	83.6%
11300	2	667	781	85.4%
11300	3	921	998	92.3%
11300	6	935	1128	82.9%
11300	7	489	727	67.3%
TOTAL		12844	16316	78.7%

Neighborhood Stabilization Program (NSP)

As reported in previous years, the City's Neighborhood Stabilization Program (NSP) is a non-recurring grant that was awarded to the City in March of 2009 and continues into 2013. This program is designed to assist local governments in addressing the ongoing foreclosure crisis by purchasing vacant, foreclosed houses. The houses are then rehabilitated and offered for sale to low and moderate income families, and in some cases as rentals. The NSP program is broken down into the following activities:

NSP Budget

Activity	Amount
LMI Special Needs	\$ 872,685.00
Downpayment Assistance	\$ 35,720.51
Purchase Rehabilitation	\$ 1,689,903.49
Administration	\$ 288,701.00
TOTAL	\$ 2,887,010.00

LMI and Special Needs

The City was required to set aside at least 25 percent of NSP funding to provide housing to residents whose income is less than 50 percent or less (low Income or LI) of the Area Median Income (AMI) according to HUD guidelines. Because of this low income requirement and the difficulty in obtaining credit in the current economic environment, the City elected to use the 25 percent set aside for rental properties. To that end, a Request for Proposal (RFP) was initiated for an eligible non-profit organization to provide rental

housing services. The successful respondent was Galata, Inc., and the City then entered into contract with Galata to provide these rental services.

The City purchased and rehabilitated five (5) properties in order to satisfy the 25 percent set aside requirement, and Galata is now renting three of these houses to residents who make less than 50 percent or less (LI) of the AMI. The fifth property will be rented prior to closeout of NSP.

These five (5) properties are:

Address	Household Size	Hisp	White	Black	Asian	Multi-Racial	Female Head of Hshld	Elderly
105 NE 17 th Street	5	5	5					
438 NW 11 th Street	2			2			Yes*	
924 NW 11 th Street	4			4			Yes*	
638 SW 10 th Avenue	Currently Vacant							
75 NW 3 rd Street	Currently Vacant							
TOTALS	15	9	9	6				

*Tenants were first-time homeless prior to renting the housing unit.

Galata

Galata, Inc. was the non-profit service provider selected to own and rent the houses designated for low income residents. However, since that time, Galata, Inc. is no longer a viable organization and the City was compelled to take back the properties. At this time, the titles have not officially reverted. When the City once again has title, the houses and tenants will be evaluated and the City will decide upon the best course of action at that point. It is hoped that the program can be closed as soon as possible.

Downpayment Assistance

The City provided Downpayment Assistance to the following two (2) applicants through NSP:

Address	Househd Size	Hisp.	White	Black	Asian	Multi-Racial	Female Head of Hshold	Elderly
3153 NE 3 rd Drive	4					4		
378 NE 31 st Avenue	4	4						
TOTALS	8	4				4		

Purchase/Rehabilitation

The City purchased and rehabilitated ten (10) homes. These units were offered for purchase to eligible applicants through a lottery system. The applicants' income level had to be 120 percent or less of the AMI according to HUD guidelines and they had to qualify for and obtain a first mortgage. The 120 percent requirement varies from most HUD programs, which normally use 80 percent of area median income as the cut off for eligibility.

To date, the City has sold ten of these units:

Address	Househd Size	Hisp.	White	Black	Asian	Other Multi-Racial	Female Head of Household	Elderly
1968 SE 15 th Court	3	3						
2840 NE 41 st Road	3					3		
1221 SE 17 th Avenue	1		1				Yes	
1327 N. Fieldlark Lane	3	3					Yes	
2239 SE 1 st Street	3	3					Yes	
1002 NE 42 nd Avenue	1			1				
1735 N. Goldeneye Lane	3			3			Yes	
4290 NE 16 th Street	4	4					Yes	
1929 SE 12th Street	2		2					
2936 SE 15th Avenue	4			4			Yes	
TOTALS	27	13	3	8		3		

CDBG Disaster Recovery Initiatives

Round II CDBG Disaster Recovery Initiative (DRI) funds were earmarked for residential repairs and infrastructure improvements needed as a result of damages caused by Hurricane Wilma. The funding flows from U.S. HUD, to the former Florida Department of Community Affairs (now the Florida Department of Economic Opportunity, or DEO), to Miami-Dade County, and finally to the City of Homestead. This program is closed and the activities (Infiltration and Inflow, Single Family Rehabilitation, and Flood and Drainage) are completed.

General Questions

Assessment of One Year Goals and Objectives, Evaluation of Program Effectiveness

The 2008-2012 Consolidated Plan has three strategies:

1. Improve the Quality of Life for Homestead's Most Vulnerable populations.
2. Enhance public infrastructure throughout the City's low-to-moderate income neighborhoods.
3. Provide disaster mitigation.

The City's goals and strategies in the Consolidated Plan were developed through a public participation process. The resulting plan focused heavily on community development activities. The Consolidated Plan goals are summarized in the following chart:

Summary of Five-Year Community Development Goals

Activity	Year 1		Year 2		Year 3		Year 4		Year 5	
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
Public Facilities	1	0	1	0	1	4	1	1	1	0
Senior Center	1	0						1		
Flood and Drainage*			1	0	1	0	1	1	1	0
Water/Sewer **			1	0	1	0	1	0		1
Street Improvements**					0	1	1	0	1	0
TOTAL ANNUAL	2	0	3	0	3	5	4	3	3	0

*Funded Through CDBG DRI

**Funded through CDBG-R

The following chart provides a summary regardless of funding year. This chart compares Years 1 through 5 with the overall goals of the 5-year plan.

Overview of Total Goals and Accomplishments Through Year 5 of the 5-Year Consolidated Plan

Activity	Total 5-Yr Goals	Total Completed Projects to Date Through Year 5
Public Facilities	5	5
Senior Center	1	1
Flood and Drainage	4	1
Water/Sewer	3	1
Street Improvements	2	1
TOTAL PROJECTS	15	9

These goals were formulated at the time of the adoption of the Consolidated Plan. While the goals reflect the priorities of the City and the community, some of the goals have been met and exceeded, whereas others have not. In some cases, other sources of funding were made available to complete the project and CDBG Entitlement funds were not needed.

In FY 2010-2011, four public facilities projects were completed (GALATA, LeJardin Day Care, ARC, and South Dade Weed and Seed), each of which serve a LMI clientele. The goal was four public facilities through Year 4, so the City has met that goal and exceeded it by one in Year 4 (Wittkop Park).

In 2012, two more public facilities have been added as projects: New HOPE Corps and the YMCA Daycare. Additionally, the City amended the program in 2013 to add six new public facilities projects, which will exceed the established goal of 5 when completed. All of the public facilities serve the LMI community.

The goals indicate that one senior center will be built. Originally, the Dickenson Community Center was to be built with CDBG funds. Other funds were utilized for that project, and the 2008 CDBG funds were reallocated. Since that time, however, CDBG funds were allocated to improve the parking lot at the Community Center by designing and installing a new fence. Therefore, CDBG funds were used to assist the community center, and since it is used for senior activities, it can be concluded that the City has met the goal of Year 1 in Year 4 by assisting a Senior Center.

The chart also identifies three flood and drainage projects through Year 4. One of these projects has been completed with CDBG DRI funds through Miami-Dade County, CDBG DRI. The remaining flood and drainage projects in the goals chart have not yet been funded and are unlikely to be funded with future CDBG funds.

There were also three water and sewer projects identified in the goals. One Infiltration and Inflow project has been completed with CDBG DRI funds and another Infiltration and Inflow Project is under construction. Another sewer project, Pump Station 1, is under the permit and review process. The Dickenson Community Center Pump Station is not needed and those funds will be reprogrammed.

Affirmatively Furthering Fair Housing Laws

The City of Homestead is a partner with HUD in the enforcement of The Fair Housing Act (Section 800, 42 U.S.C. 3601), which states that it is illegal to discriminate in the provision of housing based on race, religion, handicap or familial status. The law applies to housing rentals and purchases, whether publicly or privately owned.

There were no recorded Fair Housing complaints within the City limits of Homestead in FY 2012-2013, or at any time since entitlement funding began in 2008, or at any time prior as far as can be determined. However, the lack of official violations does not necessarily mean that violations have not occurred, and as a recipient of CDBG funding, the City must affirmatively further fair housing. The City takes this responsibility seriously and is a willing partner with HUD. In 2012, HUD reviewed the City's current Analysis of Impediments to Fair Housing and requested a number of revisions. The City complied and resubmitted the Analysis. The following revised impediments were identified in the Analysis:

Impediment 1: Deficient public education and awareness regarding rights and responsibilities under Federal Fair Housing law, the purpose and mission of the Miami-Dade Office of Human Rights and Fair Employment Practices (OHRFEP), and lack of knowledge about the City of Homestead's Fair Housing Ordinance, including the grievance procedure.

Impediment 2: Home Mortgage Disclosure Act (HMDA) data indicate a possible racial and ethnic discrepancy of lending practices.

Impediment 3: Lack of access to affordable housing opportunities.

In order to address these impediments and promote Fair Housing, the City undertook the following actions in 2013:

- The City reached out to each homeowner's association with Fair Housing information and extended an invitation to speak at neighborhood meetings.
- The City distributed Fair Housing posters.
- City staff conducted a Fair Housing presentation to Alton Madison Property Management, which provides homeowner association management services in South Dade County.
- The City published three of HUD's Fair Housing discrimination advertisements in full color, one advertisement each week over three weeks in the South Dade News Leader.
- The City purchased 250 USB Flash Drives with the Fair Housing logo on one side and the City seal on the other side and loaded the drives with a Fair Housing Powerpoint presentation, and the flash drives are currently being distributed to promote Fair Housing awareness at local events.

The City does not have staff solely dedicated to the enforcement of Federal Fair Housing laws as can be found in other jurisdictions such as the City of Miami and Miami-Dade County. As such, the City does not investigate allegations of Fair Housing violations in an official capacity. However, should such allegations come to the attention of the City, the matter would be promptly referred to Miami-Dade County or HUD for further investigation and, if appropriate, prosecution. The City would track the complaint to determine whether or not there was cause for further action, and if so, what action was initiated.

Unmet Needs and Leveraging

As in previous years, the City of Homestead has many unmet housing and community development needs because the needs outweigh the funding.

The most urgent unmet needs are:

- The lack of resource to address aging infrastructure in low income neighborhoods,
- The lack of economic opportunity within certain sectors of the City, particularly in the traditional City center,
- An aging housing stock in LMI sections of the City, and
- A large low-income population that places demands on social services (The majority of the City is LMI).

All of the public services agencies funded in 2013 utilized leveraging. Although the services provided were entirely new and expanded, the agencies used existing staff and facilities provide the services.

The YMCA is also leveraging the air conditioning project by providing over half of the funds.

Managing the Process

As in previous years, the City managed the CDBG program in compliance with all applicable rules and regulations. The City's CDBG functions are managed through the Finance Department and the City Manager's office. Any proposed projects or applications for funding are thoroughly reviewed at the staff level before final approval by the City Council. The City also utilizes the services of consultants to help implement CDBG activities.

All activities funded with CDBG are in accordance with the Comprehensive Plan and the current EAR, and all other City policies.

Local residents, community leaders, the public, and City officials are notified of funding opportunities through interoffice communications, the City website, and local media (printed advertisements). City staff and consultants work with the community to develop eligible projects that will provide the community benefit and conform to the Consolidated Plan.

In 2013, unallocated funds were reprogrammed into Public Services and Public Facilities in accordance with the Citizens Participation Plan.

The City has not met the timeliness standards for FY 2012-2013 and is working with HUD to correct this problem. The City has a major construction project underway, Infiltration and Inflow, and a number of smaller projects ready to go into contract, such as New Hope CORPS, or ready to bid, such as the YMCA HVAC project. The City believes the timeliness standard will be met in 2014 by the regulatory deadline and in subsequent years.

Citizen Participation

Citizens are provided an opportunity to provide input into the City's programs. Meetings are held several times every year to generate discussions related to community development needs, impediments to Fair Housing, the allocation of CDBG resources, the performance of the CDBG program, and other topics. In 2013, the following meetings were held:

- May 23, 2013: Meeting to discuss 2013-2014 NOFA, Community Development and Fair Housing,
- June 11, 2013: Council meeting to discuss reallocation of funds for 2013 Public Services and Public Facilities,
- June 19, 2013: Council Meeting to discuss reallocation of funds for 2013 Public Services and Public Facilities,

- July 31, 2013: Council Meeting and Public Hearing regarding the new 5-Year Consolidated Plan, and
- December 10, 2013: Council Meeting regarding CAPER.

Notification of all meetings is posted on the City's website and advertised in the South Dade News Leader. Additionally, for Notice of Funding Availability (NOFA), letters and electronic mailings are sent directly to interested parties in addition to advertisements.

The City of Homestead follows the citizen participation guidelines outlined in the Citizens' Participation Plan.

In 2013, the City amended the CDBG program to fund public services and public facilities. The amendment was advertised and the public given opportunity to comment prior to adoption.

Institutional Structure

The institutional structure of the City's CDBG program is unchanged from the previous year. The City of Homestead manages the CDBG program through the Finance Department and the City Manager's office. The City strives to create linkages across the various departments to assist in implementation of new CDBG projects. In addition, the City uses consultants to assist in the administration of the programs.

All CDBG activities are located within the City of Homestead and serve LMI residents within the service area or are LMI-client based. Maps in the appendix demonstrate the location and demographics of each area.

Monitoring

The City monitors subrecipients as required and in accordance with the City's monitoring guidelines. The City does not generally provide direct funding to any agency or partner to reduce financial liability and ensure program compliance. Construction activities are paid directly to vendors. This relationship assures that funds are provided directly to vendors and eliminates opportunities for problems. In addition, vendors that receive payments from the City, even if on behalf of a non-profit organization, must be registered with the City Purchasing Department. This process assures the City that vendors are legitimate, licensed and insured entities.

Nonetheless, procedures are in place to thoroughly vet applicants prior to receiving funding. When the City received applications for public facilities from non-profit organizations, the City thoroughly reviewed all applications to determine the activities met a national objective, activity eligibility, and beneficiaries. The contract documents between the City and the non-profits will contain very specific language regarding accountability, Federal requirements (labor standards, Section 3, etc.), performance measures and fiscal management.

All project sites and staff are verified in person by City staff. In addition, staff is in frequent contact with subrecipient personnel and contractors. As the projects progress, the City will increase its compliance efforts, which will include executing a contract, reviewing plans and specifications, monitoring construction, and documenting beneficiary data.

Galata was formally monitored for program compliance in 2012 and again in 2013. As a result of the monitoring process, City staff determined that the agency was inadequately staffed and in danger of collapse. Consequently, the City cancelled the Subrecipient Agreement to manage NSP properties and is in the process of transferring the deeds back to City control.

Lead-Based Paint

Under the City's programs, lead-based paint (LBP) hazards are evaluated in residential structures built before 1978. The City will undertake such reviews when residential units are identified as possible purchases through the NSP, or if any residential structures are assisted through the CDBG program.

Management of lead-based paint includes several steps. First, the age and use of the property is determined. If the property was built prior to 1978 and is residential, a qualified firm is selected to perform a lead analysis. If lead is present, the paint is either encapsulated or stripped. The course of action for lead abatement is based on the extent of lead present and the estimated cost of repairs. Generally, minor amounts of lead are encapsulated and more extensive contamination required paint removal. The City has procured the services of an environmental team that can test housing structures for lead-based paint.

One residence was rehabilitated through the CDBG DRI program and it was built prior to 1978. However, no lead was found in that residence or in any residential structure funded with CDBG in FY 2012-2013.

Housing Needs

As stated in previous CAPERs, the City of Homestead has unmet housing need that far outstrip available resources. NSP has helped to address some of these needs, and the City will use NSP program income to purchase additional houses for rehabilitation and sale to eligible buyers.

The new Consolidated Plan provides for housing rehabilitation. In FY 2013-2014, there is \$150,000 in funding for housing rehabilitation.

Public Housing Strategy

Although not located within the City limits, the Homestead Housing Authority (HHA) operates several public housing facilities in the City of Homestead targeted to farm worker housing. The HHA is based in unincorporated Miami Dade County, several

miles north of City limits at 29355 South Dixie Highway. While the HHA operates some facilities within the City, it does not offer housing to any population besides agricultural workers.

The programs appear to operate well, and the HHA has recently undertaken a significant capital expansion. HHA representatives have not indicated interest in City CDBG entitlement or NSP funding although the agency has been notified of funding opportunities. The City will continue to engage the Housing Authority by meeting with their staff as required.

The City does not directly fund any public housing, nor does it manage Section 8 vouchers, HOPWA, ESG, HOME, or SHIP.

Barriers to Affordable Housing

There are several barriers to affordable housing in the City of Homestead. The first is the price of housing, which remains expensive. The second barrier is the low wages generally earned in Homestead. In the wake of the housing crisis of 2007, banks have tightened lending requirements, which creates additional barriers to housing. Although the City does not have a program for homebuyer assistance beyond NSP, it is hoped that the housing rehabilitation program will provide some relief to low income residents.

HOME/ADDI

The City of Homestead does not receive HOME or ADDI funds. These programs are, however, administered through Miami-Dade County and Homestead projects are sometimes funded.

Homeless Needs

Homeless programs funded through HUD are coordinated through Miami Dade County, and specifically the Homeless Trust. In particular, the Community Partnership's South Miami-Dade homeless facility located at 28205 SW 125th Avenue provides a complete campus for all homeless services. The City of Homestead actively supports the efforts of the County, the Continuum of Care, and the Community Partnership. The Community Partnership is an efficient and comprehensive agency that amply provides for homeless needs in Homestead.

The City of Homestead does not directly administer homeless funds. Several of the projects funded this year do provide some measure of relief for the homeless, such as Bridge to Hope, New Hope CORPS, and the Homestead Soup Kitchen. All provide services to the homeless or those with the potential for homelessness.

Specific Homeless Prevention Elements

The City fully supports the Homeless Trust of Miami-Dade County. The Homeless Trust provides services to Homestead residents, specifically the Community Partnership.

In addition, a project for FY 2012-2013, New HOPE Corps, provides transitional housing for LMI people struggling with addiction issues. The project has two rehabilitation components and should be completed by 2014.

The City does not utilize any CDBG funds for the direct purpose of homeless prevention, although all activities are designed to assist VLI and LMI clients and their families.

Emergency Shelter Grants (ESG)

The City of Homestead does not receive ESG funding. However, as an incorporated entity within Miami Dade County, the City is committed to coordinating Continuum of Care efforts within the jurisdiction to ensure the best possible delivery of services.

Community Development

CDBG FY 2011-2012 Activities

A summary of each CDBG project that is currently under way or was completed in FY 2011-2012 is listed below:

Homestead Soup Kitchen Currently Under Design

Location: 105 SW 3rd Avenue, Homestead

Amount: \$100,000

National Objective: LMI Benefit

Activity: Renovation of Facility that Feeds the Hungry

The soup kitchen prepares and serves hot meals to the hungry in Homestead. It has been operating from its current facility since 1984. Every year, the Homestead Soup Kitchen serves 36,400 meals to the hungry. The organization is mostly run by volunteers, although there is some full time staff. There have been no major renovations to the facility since Hurricane Andrew in 1992. The Homestead Soup Kitchen has identified the following items for the renovation project:

- Restrooms: Restrooms need to be repaired and brought up to current handicap accessibility code.
- Entrance: Modify as necessary for handicap accessibility compliance.
- Roof: Repair the roof to prevent leaks.
- Interior: Patch, paint, linoleum floor replacement, and concrete staining.
- Electrical: Upgrade interior lighting with energy efficient units.
- Air conditioning: Replace existing air conditioning units.
- Kitchen: Remove existing wood cabinets and replace with stainless steel shelving.

These improvements are necessary so the Homestead Soup Kitchen can continue to provide hot meals to the neediest citizens of Homestead.

FY 2012-2013 CDBG Activities

Pump Station Number 1: Project is Under Design and Permitting
Location: Census Tracts 011202 and 011300
Amount: \$322,278 CDBG (\$1,177,722 from other sources)
National Objective: LMI Benefit
Activity: Construction of New Gravity Sewer Line and Pump Station

Project Summary

The City of Homestead (City) owns and operates Pump Station No. 1 (PS 1). The station is located near the intersection of Krome Avenue and SE 8th Street along the southern boundary of the City. PS 1 is responsible for transferring the wastewater from the western portion of the City to the Homestead WWTP for treatment and disposal. This includes its own gravity collection basin as well 16 upstream pump stations. As such, all wastewater generated within the Community Redevelopment Area (CRA) passes through this facility on a daily basis.

As this station has been in operation for over four decades, most of the equipment within the facility is reaching its useful life, which means it needs to be replaced. In order to provide better service to residents and commercial infrastructure within the CRA and surrounding areas within the PS 1 service area, the City has proposed to upgrade this station. The station improvement will be designed to meet current/ future flow requirements as well as improve the maintenance and operational characteristics of the facility.

The existing pump station structure and surrounding site are not conducive to the upgrade/expansion of the station. As a result, the City has proposed to relocate the station to the wastewater treatment plant, which is located at 551 SE 8th Street, Homestead. However, in order to transfer flow from the existing pump station location at the intersection of Krome Avenue and SE 8th Street to the Water and Wastewater Treatment Plant (WWTP), a gravity interceptor will have to be constructed within the CRA. In order to accomplish this, the existing pump station will be abandoned, and a new gravity sewer line will be dug to cross underneath U.S. 1 (Homestead Boulevard), and run east to the WWTP. The minimum proposed diameter of this line will be 36-inches and will extend some 2,450 linear feet from location of the existing facility to the proposed pump station at the WWTP.

The project is necessary in order to provide wastewater capacity for economic growth in an economically disadvantaged area of the City. PS 1 provides service to the west side of Homestead, which is, by far, the most distressed area of the City.

Estimated Project Costs

The overall cost for the project is \$1.5 million. The proposed funding is \$322,278 from CDBG, with the balance of funding coming from the City Water and Sewer Utility Fund.

Geographic Areas Served

This project will benefit the entire City, which is 68 percent LMI. The actual work on the project will take place in Census Tracts 11300 and 011100, which are 83 percent LMI and 77 percent LMI, respectively. The project will predominately benefit the western half of the City, which has a far greater LMI percentage than the eastern half of the City.

YMCA Daycare Air Conditioners (HVAC): Project is ready to proceed to bidding.

Location: YMCA at Harris Field, 1034 NE 8th Street

Amount: \$100,000

National Objective: LMI Benefit

Activity: Replacement of Aging Air Conditioners to Early Childcare Center

The City of Homestead owns the 62,000 square foot community center at Harris Field and the YMCA of Greater Miami's Homestead Family Branch operates this facility for the residents of the community. The partnership has been in place for 17 years and has proved to be a vital asset for the community at large.

The center currently has 9 heating, ventilation and air conditioning units (HVAC) that are over 17 years old, are inefficient, and have approached the point of being irreparable. The CDBG funding will allow for the replacement of the HVAC system for the Early Childcare Center so that the children can enjoy their experience at the YMCA, and ensure that they are in a safe, healthy environment while utilizing a more energy efficient system. This project will employ approximately 4 persons for 3 months as the system is replaced, enabling the YMCA to continue operation without inconvenience.

With older HVAC systems, the antiquated controls, air handlers, filters, and condensers dramatically increase energy consumption. In addition, older HVAC systems are often contaminated with mold and mildew, which can lead to problems with respiratory health. In order to optimize and maximize overall system efficiency and building management, the YMCA needs to upgrade to current, state of the art systems. A new HVAC system will allow the YMCA to control not only air conditioning but indoor temperature and humidity based on specific times of the day when load demands vary.

In 2011, the YMCA contracted with Initial Engineers to provide a site analysis, load study, and improvement recommendations. The proposed air conditioning retrofit will allow the Early Child Care Center to capture advances in technology such as the ability to reduce the introduction of outside air via automated dampers that open and close based on actual conditions rather predetermined set points.

As HVAC systems age, they become increasingly less efficient, and older systems were not deigned to achieve the energy savings of new equipment. The YMCA estimates cost savings to be about \$20,000 per year with a corresponding decrease in energy consumption of 40 percent.

The total cost of the project is \$207,327, with \$100,000 coming from the CDBG program through the City of Homestead. The remaining \$107,327 is available from the YMCA.

A majority of the 137 children currently enrolled in the program are low income, with over 35 (25 percent) extremely low. Harris Field is located in Census Tract 011100, which is 77 percent LMI. However, the facility serves the entire City, and the daycare center serves the youth of the entire City, as needed.

Estimated Project Costs

As stated previously, the total cost of the project is \$207,327, with \$100,000 coming from the CDBG program through the City of Homestead. The remaining \$107,327 is available from the YMCA.

Geographic Areas Served

The YMCA childcare facility at Harris Field is available to all residents of Homestead.

Fair Housing Public Service: Project is complete.

Location: City Wide

Amount: \$5,000 (\$2,505.10 Spent)

National Objective: LMI Benefit

Activity: Fair Housing Information and Public Awareness Campaign

This project provided for three full color advertisements in the South Dade News Leader. In addition, the City purchased 250 promotional flash drives with the City logo, the Fair Housing logo, and a pre-loaded Powerpoint Fair Housing presentation. The devices are being distributed at City functions.

Estimated Project Costs

The project budget is \$5,000, of which \$2,505.10 was spent and the balance will be reprogrammed.

Geographic Areas Served

The entire City of Homestead will benefit from this activity.

New Hope CORPS: Bids have been received and project is ready to go into the contracting phase.

Location: 1020 North Krome Avenue, Homestead

Amount: \$71,380 (Fully funded with CDBG)

National Objective: LMI Benefit

Activity: Renovation of Recovery Facility for Adults Drug Rehabilitation

New Hope was established in 1993 to provide residential and outpatient substance abuse and prevention treatment and prevention-intervention services to the South Miami-Dade community. New Hope is licensed by the Department of Children and Families (DCF). New Hope currently provides comprehensive, culturally and ethnically sensitive programs for diverse special needs populations, including adults who are chronically homeless needing residential substance abuse treatment services and mental health services. New Hope, according to their statements, believes that regeneration and rehabilitation is achieved when a change in attitude and behavior is accomplished.

New Hope is the only residential substance abuse treatment facility for single men in South Miami-Dade County. Since 1999, New Hope has contracted with the Miami-Dade Homeless Trust and serves 150 residential clients per year with a proven track record of meeting and exceeding its contracted performance outcomes.

The proposed CDBG project is the renovation of the facility located at 1020 North Krome Avenue in Homestead. The facility consists of administrative offices, commercial-grade kitchen, dining room, dayroom, workout area, and entry lobby, and 12 living quarters for four adult males each. These quarters are minimally fitted with bunk beds, dresser, storage areas, and a bathroom consisting of a toilet, sink, and shower. Four of the twelve rooms share a bathroom with another room.

The proposed work is basic rehabilitation work needed to address various problems in the facility, as follows:

- Painting of walls and ceilings
- New floors throughout
- Remove and replace all tile
- New shower pans
- New shower valves
- New shower trim
- New sinks and valves
- New vanities

Estimated Project Costs:

The project is estimated to cost \$71,380 based on a contractor's estimate.

Geographic Areas Served

The New Hope CORPS serves the entire City of Homestead.

Infiltration and Inflow Reduction Project: Project is under construction.

Location: Census Tracts 011202 and 011300

Amount: \$463,560

National Objective: LMI Benefit

Activity: Rehabilitation of Sewer System

The sewerage area in the City of Homestead is divided into 48 sewer collection basins each with defined service areas. The sewage is collected, pumped and transmitted to the City's Wastewater Treatment Plant for treatment and disposal.

Typically, the return flows to the wastewater system are 80% of the water consumed. This percentage is a "rule of thumb" factor, commonly used in the industry. The return flows for the City's sewer system average 117% indicating that excessive I/I exist since the sewer flows continuously exceed the metered water data.

Excessive I/I impose an economic burden on the City of Homestead. Rainwater and groundwater, which normally does not require secondary treatment, enters the City's sanitary sewer system and increases the amount of wastewater being treated by the Homestead Wastewater Treatment Plant. Additionally, increased flow within the City's system translates to higher pumping costs and the unnecessary utilization of collection and transmission capacity.

The City of Homestead wants to perform an I/I Reduction Project where defects have been found in the City's system in order to reduce the I/I realized, thus improving the systems operation and avoidance of sewer overflows. To assist the City an environmental consulting firm was retained to provide the expertise and professional services necessary to implement the City program and fulfill its objectives. The City's I/I program is currently being conducted in three primary phases:

1. Monitoring to identify areas of high I/I concentration (Phase 1)
2. Sewer System Evaluation Surveys (SSES) to identify specific defects (Phase 2)
3. Rehabilitation to correct I/I defects (Phase 3)

The I/I Reduction Project follows a systematic, step-by-step approach to identify and repair I/I sources within the basins identified by the City for infiltration and inflow reduction study areas. This approach relies on the guidance and techniques presented on the EPA's Sewer Infrastructure Analysis and Rehabilitation Handbook (EPA/625/6-91/030)

The project's approach consists of the following tasks:

1. Flow Monitoring and Area Prioritization for SSES
2. SSES Planning & Coordination
3. Mobilization & Field Supervision
4. Detailed Manhole Inspections
5. Smoke Testing
6. Cleaning, TV Inspection and Videotaping
7. Dye Water Testing
8. Engineering Analysis and SSES Report
9. Rehabilitation Program Management
10. Rehab Program Organization in Terms of Technology, Quantities and Unit Cost
11. Contract Documents Preparation & Contractor Selection

12. Office Engineering Services
13. Resident Documentation Reports
14. Final Documentation Reports

Estimated Project Costs

The overall cost for the project, city-wide, is over \$3 million. The proposed funding is \$463,560 from CDBG.

Geographic Areas Served

The CDBG-funded portions of this project will benefit only low to moderate income neighborhoods. In particular, the project will focus on the western portion of the City, which is in Census Tracts 011202 and 011300, which are described in the following charts.

Census Tract 011202 Summary

Census Tract	Percent LMI	Total Pop	White	Percent White	Black	Percent Black	Other	Percent Other
011202	62%	7,514	5,656	75%	610.0	8%	1,248	17%

The census tract is also 59 percent Hispanic.

Census Tract 011300 Summary

Census Tract	Percent LMI	Total Pop	White	Percent White	Black	Percent Black	Other	Percent Other
011300	83%	7,442	2082	28%	4,437	60%	923	12%

Census Tract 011300 is 34 percent Hispanic.

In short, this is a needed project that will assist a low income neighborhood by reducing infiltration and inflow, increasing sewer capacity, improving the environment, and creating additional capacity for residential and commercial growth.

FY 2012-2013 Amendment

The City of Homestead initiated an amendment in 2013 to reprogram funds into new activities undertaken by local non-profit organizations. In the Summer of 2013, the City issued a Notice of Funding Availability (NOFA) to solicit proposals. A number were received, evaluated and ranked. Several were rejected due to funding constraints or incomplete applications. The amendment was advertised and adopted by Council.

Of the proposals received, seven public services and six public facilities were selected. Because public services funding is restricted to the fiscal year in which it is allocated, using funds from that fiscal year, and subject to a 15 percent cap, the City proceeded cautiously. To that end, an FY 2012-2013 activity, Pump Station 1, was reduced by

\$101,792.41 to pay for the public services. Including the amount spent on the Fair Housing Activities, \$2,505.10, the total amount spent for public services in FY 2012-2013 was \$104,297.51, or 13.94 %. All of the public services activities were completed by September 30, 2013. No public services occurred after that date. Please note that the amounts below reflect actual expenditures of the public services, and may be slightly lower than contracted amounts based on actual expenditures.

New public facilities funding was allocated using unused administrative funds and the balances from completed projects.

2013 Amendment Summary

Fiscal Year 2012-2013		Fiscal Year 2012-2013	
Activities to be Reduced	Amount	Public Services Activities to be Added	Amount
Pump Station Number 1	-\$101,792.41	Bridge to Hope (Family Support)	\$6,000.00
		Coalition of Farm Workers (Adult Ed)	\$16,937.16
		enFamilia (Youth Ed)	\$10,740.00
		Greater William Chapel Freewill	\$5,910.00
		LeJardin (Uniforms)	\$42,206.00
		Miami Youth for Christ (Youth Programs)	\$5,391.23
		YMCA (Swim Program)	\$14,608.02
TOTAL	-\$101,792.41		\$101,792.41
Previous Fiscal Year Funding		Previous Fiscal Year Funding	
Activities to be Reduced	Amount	Public Facilities Activities to be Added	Amount
Administration	-\$125,785.41	Pump Station Number 1 (New)	\$101,792.41
Wittkop Park	-\$82,809.00	New Hope (Renovations)	\$65,964.00
Wittkop Park Design	-\$67,698.00	Sunrise Community (Renovations)	\$39,500.00
Dickenson Fence	-\$67,282.00	YMCA (Drainage)	\$45,000.00
enFamilia	-\$17,970.00	Start of Smart (SOS) (Renovations)	\$30,000.00
		LeJardin (Playground)	\$79,288.00
TOTAL	-\$361,544.41		\$361,544.41

Each of the new amended projects is described below:

FY 2013 Public Services

Bridge to Hope

Location: St. John's Episcopal Church, 145 NE 10th Street, Homestead

Amount: \$6,000
National Objective: 2,156 LMI Beneficiaries

Program Description: The Summer Support Program was designed to assist the elderly and families by providing food to insecure households with regular, dependable, and easy access to nutritional food, and also providing back to school supplies to needy children. This was achieved through the distribution of hot meals, groceries, and school supplies.

Outcome 1: Lower the Risk of Food Insecurity
Accomplished through the distribution of 3,148 meals and 2,850 bags of groceries.

Outcome 2: Prepare low income children for school
Accomplished through providing 320 children ages K-8 with back to school supplies.

All services were completed by September 30, 2013.

Coalition of Farmworkers

Location: South Dade Farmworker Center, 13398 SW 314th Street, Homestead
Amount: \$16,937.16
National Objective: 186 LMI Beneficiaries

Program Description: The intent of the program was to provide consumer education to low income residents in Homestead, particularly farmworkers and non-English speakers. There were several components of the program, including Adult Basic Education Classes to help adult farmworkers become functionally literate, Civics Classes, Consumer Education Sessions to help educate students about resources available to them in the community, and Legal Aid counseling.

Outcome 1: 85 % of students increased their English proficiency according to the ABE/ESL standards.

All services were completed by September 30, 2013.

enFamilia

Location: Class locations in Homestead
Amount: \$10,740
National Objective: 54 LMI Beneficiaries

Program Description: The Healthy Lifestyles Project is designed to provide sex and health education to youth in a culturally sensitive way. enFamilia held a series of classes over the summer and the program graduated 54 students.

All services were completed by September 30, 2013.

Greater William Chapel Freewill Baptist Church

Location: 901 SW 6th Street, Homestead
Amount: \$5,910
National Objective: 18 LMI Beneficiaries

Program Description: The Greater William Chapel Freewill Baptist Church provided a summer camp for children in the southwest are of Homestead, which is traditionally the lowest income. The program provided a safe and structured camp environment for local kids to attend every day. They had activities and fieldtrips during the week and paid camp counselors.

All services were completed by September 30, 2013.

LeJardin Day Care and School
Location: 136 NW 12th Street
Amount: \$42,206
National Objective: 535 LMI Beneficiaries

Program Description: LeJardin is a school in Homestead that provides services to low income students. The grant allowed then school to purchase uniforms for 535 students, including shorts, polo shirts, T-shirts, and shoes.

All services were completed by September 30, 2013.

Miami Youth for Christ
Location: 344 SW 4th Avenue, Homestead
Amount: \$5,391.23
National Objective: 63 LMI Beneficiaries

Program Description: The City funded summer activities in the southwest neighborhood that provided low income children with an active and structured environment. The program was geared to back to school preparation. Children were provided an exciting back to school party at which they received back packs with school supplies, haircuts and lessons on positive life choices.

All services were completed by September 30, 2013.

YMCA Swim Program
Amount: \$14,608.02
17 LMI Beneficiaries

Program Description: This program provided swim lessons to teens, youth and young adults with autism, ADHD, Down Syndrome, and Cerebral Palsy. The program purchased swim platforms specifically designed to assist with providing handicap access to the water. The program was structured with licensed swim instructors who conducted classes geared to the participant's disability.

All services were completed by September 30, 2013.

Public Facilities

New Hope CORPS Renovations Ready to bid pending environmental review

Location: 1020 Krome Avenue, Homestead

Amount: \$65,964

National Objective: LMI Benefit

Ongoing renovations of the facility located at 1020 Krome Avenue in Homestead. This grant will focus on the common areas of the facility, rather than the dormitory facilities funded in the prior grant.

Sunrise Community Center Renovations Ready to bid pending environmental review

Location: 1102 Krome Avenue, Homestead

Amount: \$39,500

National Objective: LMI Benefit

This grant will renovate the facility located at 1102 Krome Avenue, which is used for direct client services.

YMCA at Harris Field, Drainage Ready to bid pending environmental review

Location: 1034 NE 8th Street, Homestead

Amount: \$45,000

National Objective: LMI Benefit

The second YMCA grant is intended to correct stormwater drainage and flooding problems in the daycare facility.

Start of Smart (SOS) Ready to bid pending environmental review

Location: 4 Krome Avenue

Amount: \$30,000

National Objective: LMI Benefit

SOS is located at 4 South Krome Avenue adjacent to the Homestead Police Station. It provides services related to the prevention of domestic violence. The grant will renovate the interior of the facility to allow greater efficiencies in processing clients.

LeJardin (Playground) Ready to bid pending environmental review

Location: 136 NW 12th Street, Homestead

Amount: \$79,288

National Objective: LMI Benefit

This grant will provide for the installation of a playground at the LeJardin campus at 136 NW 12th Street. LeJardin provides childcare services for children from birth to 5 years of age, and the clientele is predominately LMI.

Summary of All Regularly Allocated Projects in 5-Year Consolidated Plan

The City has undertaken other additional projects, most of them targeted to community development. The allocations for all of the direct Federal allocations since 2008 are as follows:

Community Development Block Grant (CDBG) Program Inception (FY 2008-2009) to Present (2012-2013)

Activity	National Objective	Activity Number	2012 Action Plan Funding	2011 Action Plan Funding	2010 Action Plan Funding	2009 Action Plan Funding	2008 Action Plan Funding
Wittkop Park*	LMI Benefit	03F			\$507,925	\$512,781	\$600,000
Wittkop Park Design*	LMI Benefit	03F			\$0	\$100,000	\$0
Dickenson Comm Cntr Fence*	LMI Benefit	03F			\$100,000	\$0	\$0
Dickenson Comm Cntr Pump Station	LMI Benefit	03J	\$100,000				
New HOPE Corps	LMI Benefit	03P	\$71,380				
YMCA Daycare at Harris Field	LMI Benefit	03M	\$100,000				
GALATA, Inc.*	LMI Benefit	03A			\$10,000	\$25,125	\$0
South Dade Weed and Seed, Inc.*	LMI Benefit	03D			\$0	\$14,875	\$10,250
Association for Retarded Citizens*	LMI Benefit	03B			\$0	\$0	\$5,780
American Red Cross	LMI Benefit	05		\$15,000	\$0	\$0	\$9,000
enFAMILIA, Inc.*	LMI Benefit	03P			\$11,000	\$0	\$10,970
LeJardin Day Care*	LMI Benefit	03A			\$79,000	\$0	\$0
Homestead Soup Kitchen	LMI Benefit	03A		\$100,000			
Infiltration and Inflow Reduction Project	LMI Benefit	03J		\$463,560			
Fair Housing Public Service	LMI Benefit	21D	\$5,000				
Pump Station #1	LMI Benefit	03J	\$322,278				
Administrative Costs	NA	21A	\$149,665	\$144,640	\$155,397	\$143,294	\$145,545

TOTAL			\$748,323	\$723,200	\$863,322	\$796,075	\$781,545
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Community Development Block Grant Recovery Program (CDBG-R)*

Activity	National Objective	Activity Number	Funding
Administration	NA	NA	\$21,227
Washington Ave Streetscape	LMI	03K	\$191,047
TOTAL			\$212,274

*CDBG-R is a non-recurring grant and was allocated for one year only.

Anti-Poverty Strategy

As in previous years, there are several ways that the City has pursued an anti-poverty strategy. First, the City has undertaken homeownership activities through the NSP that may help alleviate poverty. By providing stable, affordable homeownership and rental properties, certain families living close to the poverty line may receive enough assistance to help lift them out of poverty. As the City navigates the NSP to deliver assistance to residents, the efficacy of the program for this purpose will be evaluated.

In addition, the social service agencies funded by the City through the CDBG program all deal with low or very-low income families and individuals, including those with disabilities. By working with these agencies to fund improvements to their facilities, the city is helping to alleviate the conditions of poverty.

The following projects assisted with the Anti-Poverty Strategy:

Bridge to Hope: This program provided food and school supplies to the homeless and those at risk of homelessness.

Greater William Chapel Freewill Baptist: This program provided a summer camp for low income youth.

Miami Youth for Christ: This program provided school-readiness supplies and programs for at-risk youth in the Southwest community of Homestead.

In particular, the Homestead Soup Kitchen will help to alleviate poverty, and that project will soon be underway. Environmental Review is completed for the project and it now must be designed and bid.

The City will continue to fund projects for non-profit agencies that serve poverty level families in 2013 and beyond.

Non-Homeless Special Needs

In FY 2011-2012, there were no projects targeted to non-homeless special needs.

Specific Housing Opportunities for People with AIDS (HOPWA) Objectives

The Miami-Dade HIV/AIDS Partnership is the local entity responsible for administration of HOPWA throughout Miami-Dade County, including the City of Homestead. Based on data contained in the Comprehensive Plan for HIV/AIDS, there were between approximately 300 to 900 reported cases of AIDS through 2007 in ZIP codes 33030, 33033, and 33035 (these ZIP codes include the City of Homestead and some surrounding areas).

Although the City of Homestead does not receive HOPWA funds, the City is committed to full cooperation with the Partnership. The City will coordinate, to the extent possible, with the Partnership to provide support regarding specific HOPWA objectives.

Performance Measures

As part of the CAPER, the City must evaluate the five-year goals contained in the Consolidated Plan and compare them to results. The performance measures are in important way to evaluate progress towards reaching the goals of the 5-Year Consolidated Plan. Some activities are currently under construction or not yet completed, so this chart does not represent a complete picture of progress to date. The following chart outlines all accomplishments from Year 1 through Year 5.

Five Year Housing and Community Development Goals and Actual Completed Projects through Year 5

Activity	Year 1		Year 2		Year 3		Year 4		Year 5	
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
Public Facilities	1	0	1	0	1	4	1	1	1	0
Senior Center	1	0						1		
Flood and Drainage*			1	0	1	0	1	1	1	0
Water/Sewer **			1	0	1	0	1	0		1
Street Improvements**					0	1	1	0	1	0
TOTAL ANNUAL	2	0	3	0	3	5	4	3	3	1

*Funded Through CDBG DRI

**Funded through CDBG-R

The next chart provides a summary of accomplishments to date without regard to category of activity.

Overview of Total Goals and Accomplishments through Year 5 of the 5-Year Consolidated Plan

Activity	Total 5-Year Goals	Total Completed Projects to Date Through Year 5
Public Facilities	5	5
Senior Center	1	1
Flood and Drainage	4	1
Water/Sewer	3	1
Street Improvements	2	1
TOTAL PROJECTS	15	9

The Public Facilities goal (which includes non-profit organizations such as LeJardin and Galata) has been met in Year 4 for the entire 5-year planning period. The Senior Center goal has been met through the activity to install new fencing at the Dickenson Community Center (although open to the entire City, the center focuses on senior activities). The Flood and Drainage projects are behind the goals set in the Consolidated Plan. It is unlikely that the City will initiate any more flood and drainage projects using CDBG funds in this Consolidated Plan period, so that goal is unlikely to be met. Under Water and Sewer, there are actually four sewer projects in some stage of development at this time that are utilizing CDBG funding: CDBG DRI Infiltration and Inflow, CDBG Entitlement Infiltration and Inflow, CDBG Entitlement Pump Station #1, and CDBG Entitlement Dickenson Community Center Pump Station. Therefore, this goal will be exceeded by one when all of the sewer projects are completed. The final goal of two Street Improvements has not been met at this time, although one Street Improvement has been completed—Washington Avenue utilizing CDBG-R funds. It is unlikely the remaining Street Improvement will be funded, and this goal will probably not be met.

An official census of park attendance has not been obtained; however, it appears based on observations of the park that usage has increased exponentially since the improvements were funded. The City will conduct periodic reviews to determine park usage in order to evaluate the program's effectiveness and to determine the need for maintenance.

Conclusion

The City of Homestead has completed the first 5-Year Consolidated Plan. The City did not achieve all of the goals outlined in the Plan, however this is because the needs and priorities of the City changed over time. The Strategies did not change, and all of the activities funded provided substantial benefit to the low and moderate income residents of Homestead. Additional HUD funding, such as NSP, CDBG DR, and CDBG R, helped the City further advance the strategies of the Consolidated Plan. In particular, NSP allowed the City to address housing need outside of the entitlement CDBG program.

Several of the projects remaining from the first 5-Year Consolidated Plan will be completed in the current Fiscal Year, and so additional goals of the Plan will be fulfilled. In particular, the current Infiltration and Inflow project under construction will address and additional sewer project goal.

The City did not meet the timeliness test this year. This is due to the delay of a major project, Pump Station 1, and several other factors with non-profit agencies. However, the City is on track to correct this issue and will be in compliance in 2014.

As the City embarks on a new five year plan, Homestead has had the opportunity to review policies and procedures that have worked and those that have not. The new Consolidated Plan creates a more blended approach of funding that includes public services, non-profit public facilities projects, infrastructure, and housing. The prior Consolidated Plan focused almost entirely on larger public facilities projects.